



Peace River Manasota

Regional Water Supply Authority

Strategic Plan

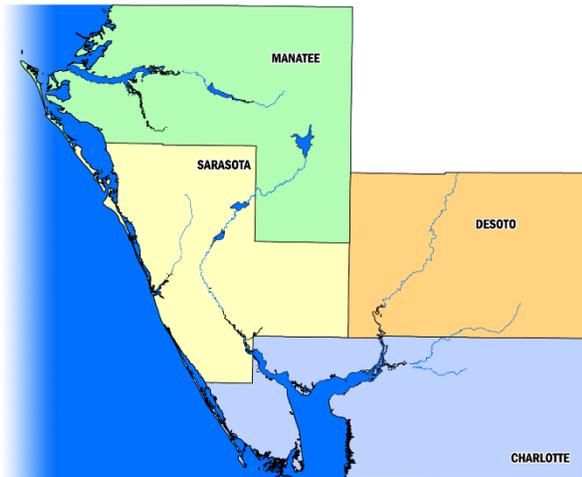
[Approved February 2021]

Strategic Plan for Peace River Manasota Regional Water Supply Authority

February 3, 2021

Who We Are

The Peace River Manasota Regional Water Supply Authority is a regional water supplier that provides wholesale drinking water supporting the region's economic growth and quality of life. The Authority provides the platform for its four member counties to collaboratively plan the region's water supply benefitting from an economy of scale, shared expertise, and environmental stewardship.



Peace River Manasota Regional Water Supply Authority

Vision Statement

Through cooperation and collaboration, the Authority and its Customers shall create, maintain, and expand a sustainable, interconnected regional water supply system.

Mission Statement

To provide the region with a high-quality, safe drinking water supply that is reliable, sustainable, and protective of our natural resources now and into the future.

Core Values

I. Cooperation & Collaboration

Maintaining a strong spirit of cooperation while collaboratively addressing regional water supply needs through the leadership, guidance and shared expertise of the Authority and Member Governments.

II. Resiliency

Planning and forging a system that is environmentally thoughtful and sustainable, highly interconnected, diversified, and adaptable.

III. Financial Stability

Implementing policies and practices to maintain fiscal health while ensuring integrity and transparency in the financial process and providing affordable water rates that are fair and equitable.

IV. Leadership and Water Advocacy

Developing a workplace culture that is supportive and engaging, while advocating for and promoting the value of water to the public and elected officials through education and outreach efforts.

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OBJECTIVES & INITIATIVES

1-Cooperation & Collaboration

February 3, 2021

Goal: Maintaining a strong spirit of cooperation while collaboratively addressing regional water supply needs through the leadership, guidance and shared expertise of the Authority and Member Governments.

COOPERATION & COLLABORATION

Objectives

Objective 1-1 Establish mechanisms for regional and local input into the water supply planning process.

Initiative 1. Develop region-wide 'Action Plan' to optimize water quality consistency of current and future sources of supply through the Regional System in 2022.

Objective 1-2 Update Regional Water Supply Plan every 5-years or at greater frequency if conditions warrant (next scheduled updates are in 2025).



Initiative 1. Update the Authority's Integrated Regional Water Supply Plan in collaboration with the Southwest Florida Water Management District's Water Supply Plan on a 5-year basis.



Initiative 2. Update the Authority's Water Quality Master Plan on a 5-year basis.

Objective 1-3 Enhance Short term and long-term relationships with all water suppliers in the Authority service area.

Initiative 1. Identify and seek to improve existing infrastructure that could be used cooperatively to increase available water for delivery and exchange and maintain connections in readiness to serve status in 2023.



Initiative 2. Annually provide an update to the Authority Board on the Strategic Plan Objectives and Initiatives.



Recurring Initiatives

2- Resiliency

February 3, 2021

Goal: Planning and forging a system that is environmentally thoughtful and sustainable, highly interconnected, diversified, and adaptable.

RESILIENCY

Objectives

Objective 2-1 Develop a regional operational protocol for interconnected facilities that supports economical and sustainable use of resources, and emergency operation.

Initiative 1. Establish an operational protocol for interoperability of the interconnected regional water facilities to optimize flexibility and rotational supply by 2022. (For example, optimize use of groundwater facilities such as the Carlton Water Treatment Plant in dry season to augment surface water sources.)

Objective 2-2 Develop a "regional program plan" for capital funding of future regional pipelines and sources with SWFWMD, including sub-regional interconnections and Regional Participation in sub-regional projects of regional significance.



Initiative 1. Annually update the Authority's 5-year Capital Improvement Program.



Initiative 2. Annually update the Authority's 20-year Capital Needs Assessment.



Initiative 3. Annually review grant funding opportunities for CIP and CNA projects including coordination with SWFWMD's Cooperative Funding Initiative Program.

Objective 2-3 Identify and develop regional projects and programs that bolster regional system's resiliency.

Initiative 1. Interconnect all existing major supply facilities to the Regional Transmission System by 2030.

Initiative 2. Evaluate and continue participation in programs with Florida Power & Light to optimize power costs and increase sustainability goals in 2021.

Initiative 3. Continue feasibility, design, and construction of PR3 Project and expanded water treatment capacity for completion by 2030.

Initiative 4. Continue partnerships to protect and monitor water resources in the Region.



Recurring Initiatives

3-Financial Stability

February 3, 2021

Goal: Implementing policies and practices to maintain fiscal health while ensuring integrity and transparency in the financial process and providing affordable water rates that are fair and equitable.

FINANCIAL STABILITY

Objectives

Objective 3-1 Review Authority financial policies, procedures, and contracts to ensure they continue to support agency financial goals, including future debt considerations.



Initiative 1. Annually review Authority budgetary & financial policies and procedures to ensure they meet current & long-term financial goals and are in line with financial best practices.

Initiative 2. Perform a comprehensive review of the MWSC to ensure it meets the needs of Authority Customers by 2023; for example development of a methodology to combine new debt service cost of Authority water supply sources with existing debt service cost (MWSC 16.1).



Initiative 3. Annually update the Authority's rate model to forecast cost impacts.

Objective 3-2 Identify capital improvement funding needs, including new connections to the regional system and regional pipelines for Customers and partners.

Initiative 1. Develop connection fees and use charges for allocation of hydraulic capacity entitlements in the Regional Transmission System by 2023.



Initiative 2. Update the Authority's R&R sufficiency study on a 5-year basis.

Objective 3-3 Investigate alternative funding sources and mechanisms outside of SWFWMD and state grants including the State Revolving Loans, WIFIA et. al.



Initiative 1. Participate in state and federal legislative opportunities to create and provide a continuous source for funding of water infrastructure.



Recurring Initiatives

4- Leadership and Water Advocacy

February 3, 2021

Goal: Developing a workplace culture that is supportive and engaging, while advocating for and promoting the value of water to the public and elected officials through education and outreach efforts.

LEADERSHIP AND WATER ADVOCACY

Objectives

Objective 4-1 Implement policies and procedures to encourage leadership and growth within the organization and industry.

- Initiative 1. Develop Leadership and Succession plans for key positions.
- Initiative 2. Review and revise essential requirements to perform job assignments in coordination with agency staffing needs or pay and class studies.
- Initiative 3. Support staff engagement in industry organizations, continuing education and professional development opportunities.
- Initiative 4. Develop and maintain training and development programs where employees develop skills needed to succeed now and progress in the future.

Objective 4-2 Provide a forum for partnership building with local organizations and the public on water advocacy within the region.

-  Initiative 1. Identify key contacts for education and outreach opportunities by 2022.
-  Initiative 2. Promote the value of water to the public and business community through editorials, press releases, resolutions, and postings to social media outlets.
-  Initiative 3. Host outreach initiatives including annual BBQ at Peace River Facility and water forums to engage local and state officials in water issues.
-  Initiative 4. Engage local youth organizations (4H; FFA; Educational Organizations) in Facility Tours, local STEM events and Career Days.

Objective 4-3 Promote education on regional water issues through coordination and collaboration with elected officials and academic institutions.

-  Initiative 1. Continue engagement in the Florida Water and Climate Alliance.
-  Initiative 2. Participate in annual County Legislative Delegation meetings to support regional water supply projects.
-  Initiative 3. Participate in annual State and Federal Legislative outreach efforts that support water industry initiatives.

 Recurring Initiatives