

**PEACE RIVER MANASOTA REGIONAL WATER SUPPLY AUTHORITY
BOARD OF DIRECTORS WORKSHOP**

AGENDA

September 30, 2020 @ 10:00 a.m.

Bradenton Area Convention Center
Long Boat Key Room
One Haben Boulevard, Palmetto, Florida

Additional information may be obtained by contacting the Peace River Manasota Regional Water Supply Authority, 9415 Town Center Parkway, Lakewood Ranch, Florida 34202 or through the Authority's website www.regionalwater.org. Persons with disabilities who need assistance may call (941) 316-1776 at least two business days in advance to make appropriate arrangements. No Stenographic record by a certified court reporter is being made of this meeting. Accordingly, any person who may seek to appeal any decisions involving the matters noticed herein will be responsible for making verbatim record of the testimony and evidence at this meeting which may be necessary to appeal such decisions.

BOARD OF DIRECTORS

Commissioner Ken Doherty, Charlotte County, Chairman
Commissioner Priscilla Trace, Manatee County, Vice Chairman
Commissioner Alan Maio, Sarasota County
Commissioner Elton A. Langford, DeSoto County

CALL TO ORDER

AGENDA

1. Strategic Plan
 - a. Review of existing Strategic Plan
 - b. Discussion on Board goals and objectives

BOARD MEMBER COMMENTS

PUBLIC COMMENTS

Public comment will be provided during the Board of Directors Meeting to be reconvened immediately following the workshop session.

ADJOURNMENT

Visit the Board Meetings page of our website www.regionalwater.org to access the Agenda Packet

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Peace River Manasota

Regional Water Supply Authority

STRATEGIC PLAN WORKSHOP

SEPTEMBER 30, 2020



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REVIEW

HISTORY AND PURPOSE

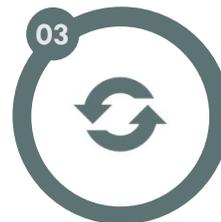
Brief overview of Authority's strategic planning process



ASSESS

GOALS AND OBJECTIVES

Recognize accomplishments and identify key initiatives



RECOMMEND

PRESENT NEW INITIATIVES

Discuss new initiatives and identify next steps



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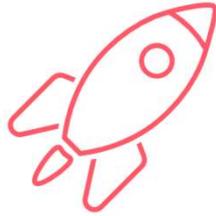
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A central graphic with a lightbulb icon. Below it is the title 'VISION STATEMENT' in yellow. Underneath is the text: 'Through cooperation and collaboration the Authority and its members shall create, maintain and expand a sustainable, interconnected regional water supply system.' A yellow circular graphic on the right contains a lightbulb icon and the word 'vision'.

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MISSION

The mission of the Authority is to provide the region with a sufficient, high-quality, safe drinking water supply that is reliable, sustainable and protective of our natural resources now and into the future.



CORE VALUES



Cooperation

Maintaining a strong spirit of cooperation and addressing regional water supply needs through the leadership of the Authority and its member governments.



Diversification

The Authority will work with its members and water providers in the region to further diversify supplies, integrate additional water supplies into the Authority's regional system, and protect and enhance water-dependent natural resources.



Collaboration

The Authority will seek to develop a significant, constructive role for all local governments in regional water supply planning and management.



Financial Stability

The Authority will maintain financial policies to assure its financial stability while providing affordable water rates that are fair and equitable.



Regionalization

The long-term aim of the Authority is to forge a system that is environmentally sensitive and sustainable, highly interconnected, diversified and affordable.



Water Advocacy

The Authority will be a leader for water advocacy through participation in legislative water policy and environmental stewardship for water source, water supply and resource protection.



GOALS
&
ACCOMPLISHMENTS



Regionalization

The long-term aim of the Authority is to forge a system that is environmentally sensitive and sustainable, highly interconnected, diversified and affordable.



Diversification

The Authority will work with its members and water providers in the region to further diversify supplies, integrate additional water supplies into the Authority's regional system, and protect and enhance water-dependent natural resources.

Goal: The long-term aim of the Authority is to forge a system that is environmentally sensitive and sustainable, highly interconnected, diversified & affordable.

Goal: The Authority will work with its members and water providers in the region to further diversify supplies, integrate additional water supplies into the Authority's Regional System, and protect and enhance water-dependent natural resources.

- ✓ Formalize Emergency Operational protocols in 2017
- ✓ Develop a comprehensive 5-year CIP in 2017.
- ✓ Develop a comprehensive 20-year CIP in 2017.
- ✓ Coordinate regional program plan with SWFWMD in 2018.



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GOALS
&
ACCOMPLISHMENTS



Financial Stability

The Authority will maintain financial policies to assure its financial stability while providing affordable water rates that are fair and equitable.

Goal: The Authority will maintain financial policies to assure its financial stability while providing affordable water rates that are fair and equitable.

- ✓ Formulate strategy for future debt service coverage in 2018.
- ✓ Review & optimize reserve funds targets in 2018.
- ✓ Prepare a 5-year capital improvement plan in 2017.
- ✓ Prepare a 20-year capital improvement plan in 2017.
- ✓ Establish a CIP reserve fund for non-R&R, CIP Authority projects in 2018.



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GOALS
&
ACCOMPLISHMENTS



Cooperation

Maintaining a strong spirit of cooperation and addressing regional water supply needs through the leadership of the Authority and its member governments.



Collaboration

The Authority will seek to develop a significant, constructive role for all local governments in regional water supply planning and management.

Goal: Maintaining a strong spirit of cooperation and addressing regional water supply needs through the leadership of the Authority and its member governments.

Goal: The Authority will seek to develop a significant, constructive role for all local governments in regional water supply planning and management.

- ✓ Working with Local Governments, identify projects of a regional nature that can be implemented using existing infrastructure between Authority, Member/Customers and Partners in 2018.
- ✓ Update Regional Water Supply Master Plan every 5-years or at greater frequency if conditions warrant.
- ✓ Develop a “One Water Initiative” in conjunction with Regional Water Supply Plan.
- ✓ Update Regional Water Supply Master Plan every 5-years or at greater frequency if conditions warrant.



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GOALS
&
ACCOMPLISHMENTS



Water Advocacy

The Authority will be a leader for water advocacy through participation in legislative water policy and environmental stewardship for water source, water supply and resource protection.

Goal: The Authority will seek to develop a significant, constructive role for all local governments in regional water supply planning and management.

- ✓ Coordinate a list of water infrastructure needs to support legislative funding in 2017.
- ✓ Promote the value of water to the public and business community to build understanding and support (ongoing).
- ✓ Host outreach initiatives including annual BBQ at Peace River Facility and water forum to engage local and state officials in water issues (ongoing).



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RECOMMENDATIONS

Recurring Initiatives



- ✓ Update the Authority's 5-Year CIP and 20-Year Capital Needs Assessment annually and implement.
- ✓ Update the Authority's Integrated Regional Water Supply Plan in collaboration with the Southwest Florida Water Management District's Water Supply Plan on a 5-year basis.
- ✓ Update the Authority's Water Quality Master Plan on a 5-year basis.
- ✓ Update the Authority's Renewal and Replacement (R&R) Sufficiency Report on a 5-year basis.
- + Annually review grant funding opportunities for projects including coordination with SWFWMD cooperative funding initiatives.
- + Maintain annual update of rate model to forecast cost impacts on 20-year rate projection.

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RECOMMENDATIONS

New / Revised Initiatives



- ✓ Establish an operational protocol for interoperability of the interconnected regional water facilities to optimize flexibility and rotational supply by 2021.
- ✓ Evaluate and continue participation in incentive programs with Florida Power & Light to optimize power costs and increase sustainability goals in 2021.
- ✓ Continue feasibility, design and construction of new reservoir and expanded water treatment capacity for completion by 2030.
- ✓ Interconnect all existing major supply facilities to the Regional Transmission System by 2030.

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RECOMMENDATIONS

New / Revised Initiatives

OBJECTIVES

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Financial Stability



- ✓ Develop Regional Transmission System Connection Fee for allocation of Authority Hydraulic Capacity Entitlement in existing pipelines.
- ✓ Develop methodology to implement combining Debt Service Cost of new Authority Water Supply Sources with existing Debt Service Cost. (MWSC 16.1)
- ✓ Review and revise essential job skills, functions and experience needed to perform job assignments in coordination with agency staffing or pay and class studies.
- ✓ Maintain a competitive benefit and compensation package to ensure successful recruitment and retention of qualified employees.
- ✓ Remove "Evaluate 2-year budgeting to support rate stability in 2017"

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RECOMMENDATIONS

New / Revised Initiatives

OBJECTIVES

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Cooperation & Coordination



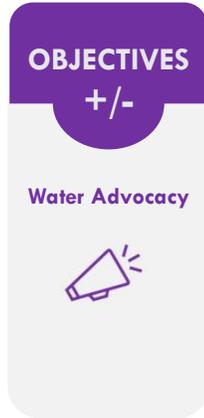
- ✓ Develop region-wide 'Program Plan' to optimize water quality consistency of current and future sources of supply through the Regional System by 2021.
- ✓ Identify and seek to improve existing infrastructure that could be used cooperatively among Authority Customers and Partners to increase available water for delivery and exchange and maintain connection in readiness to serve status by 2021.

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RECOMMENDATIONS

New / Revised Initiatives



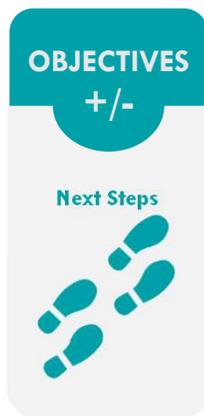
- ✓ Develop Leadership and Succession plans for key positions.
- ✓ Participate in annual County Legislative Delegation meetings to support regional water supply projects.
- ✓ Continue engagement in the Florida Water and Climate Alliance.

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STRATEGIC PLANNING

Next Steps



- ✓ Staff to revise and update 2017 Strategic Plan with new initiatives.
- ✓ Provide draft Strategic Plan Update to Member/Customer Staff for review and comment.
- ✓ Bring Draft of 2020 Strategic Plan Update back to Board at the December 2, 2020 meeting.

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Peace River Manasota

Regional Water Supply Authority

STRATEGIC PLAN WORKSHOP

SEPTEMBER 30, 2020



THANK YOU

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